

# The Simplex Method

Thomas R. Cameron

January 30, 2026

## 1 Unboundedness

We have seen that the auxiliary method can be used to identify a feasible basic solution, if they exist, or to show that a given LP is infeasible. Another issue that the simplex method can detect is that of an unbounded LP. For example, consider the LP in (1).

$$\begin{aligned} \text{maximize} \quad & z = 3x_1 + 8x_2 \\ \text{subject to} \quad & -5x_1 + 2x_2 \leq 10, \\ & 2x_1 - 3x_2 \leq 6, \\ & x_i \geq 0, \quad \forall i \in \{1, 2\} \end{aligned} \tag{1}$$

The initial tableau for the LP in (1) is shown in Table 1. Note that the corresponding basic variables are  $\beta^{(0)} = \{3, 4\}$  and non-basic variables  $\pi^{(0)} = \{1, 2\}$ , with basic solution  $\mathbf{x}^{(0)} = [0, 0, 10, 6]$  and  $z^{(0)} = 0$ .

-5	2	1	0	0	10
2	-3	0	1	0	6
-3	-8	0	0	1	0

Table 1: Initial tableau for the LP in (1).

We select  $x_1$  as the entering variable with pivot entry  $a_{2,1} = 2$ . Applying row operations results in the tableau shown in Table 2. Note that the corresponding basic variables are  $\beta^{(1)} = \{1, 3\}$  and non-basic variables  $\pi^{(1)} = \{2, 4\}$ , with basic solution  $\mathbf{x}^{(1)} = [3, 0, 10, 0]$  and  $z^{(1)} = 9$ .

0	$-\frac{11}{2}$	1	$\frac{5}{2}$	0	10
2	-3	0	1	0	6
0	$-\frac{25}{2}$	0	$\frac{3}{2}$	1	9

Table 2: Tableau for the LP in (1), after trading  $x_1$  with  $x_4$ .

Note that the pivot row of the tableau in Table 2 indicates that we can increase value of  $z$  by increasing the value of  $x_2$ . However, there are no positive coefficients in the second column of the tableau. Therefore, trading  $x_2$  with any basic variable results in a basic solution that is infeasible, which suggests that no variables place any restriction on the value of  $x_2$ ; hence, the LP in (1) is unbounded.

## 2 Cycling

The last issue one might encounter when using the simplex algorithm is that of cycling. Note that there are only a finite number of possible tableau for any given LOP. Hence, if the simplex algorithm does not halt it must be due to cycling. The good news is that in 1977 Robert Bland proved that the use of the least subscript method ensures that the simplex algorithm will not cycle. Before reviewing this proof, we consider a variant of Beale's classical cycling example which demonstrates how the simplex algorithm can cycle when using the most negative method.

Consider the LP in (2).

$$\begin{aligned}
 \text{maximize} \quad & z = \frac{3}{4}x_1 - 150x_2 + \frac{1}{50}x_3 - 6x_4 \\
 \text{subject to} \quad & \frac{1}{4}x_1 - 60x_2 - \frac{1}{25}x_3 + 9x_4 \leq 0, \\
 & \frac{1}{2}x_1 - 90x_2 - \frac{1}{50}x_3 + 3x_4 \leq 0, \\
 & x_3 \leq 1, \\
 & x_i \geq 0, \quad \forall i \in \{1, 2, 3, 4\}
 \end{aligned} \tag{2}$$

The initial tableau for the LP in (2) is shown in Table 3. Note that the corresponding basic variables are  $\beta^{(0)} = \{5, 6, 7\}$  and non-basic variables  $\pi^{(0)} = \{1, 2, 3, 4\}$ , with basic solution  $\mathbf{x}^{(0)} = [0, 0, 0, 0, 0, 1]$  and  $z^{(0)} = 0$ .

$\frac{1}{4}$	-60	$-\frac{1}{25}$	9	1	0	0	0	0
$\frac{1}{2}$	-90	$-\frac{1}{50}$	3	0	1	0	0	0
0	0	1	0	0	0	1	0	1
$-\frac{3}{4}$	150	$-\frac{1}{50}$	6	0	0	0	1	0

Table 3: Initial tableau for the LP in (2).

We select  $x_1$  as the entering variable with pivot entry  $a_{1,1} = 1/4$ . Applying row operations results in the tableau shown in Table 4. Note that the corresponding basic variables are  $\beta^{(1)} = \{1, 6, 7\}$  and non-basic variables  $\pi^{(1)} = \{2, 3, 4, 5\}$ , with basic solution  $\mathbf{x}^{(1)} = [0, 0, 0, 0, 0, 1]$  and  $z^{(1)} = 0$ .

1	-240	-\$\frac{4}{25}\$	36	4	0	0	0	0
0	30	\$\frac{3}{50}\$	-15	-2	1	0	0	0
0	0	1	0	0	0	1	0	1
0	-30	-\$\frac{7}{50}\$	33	3	0	0	1	0

Table 4: Tableau for the LP in (2), after trading  $x_1$  with  $x_5$ .

Next, we select  $x_2$  as the entering variable with pivot entry  $a_{2,2} = 30$ . Applying row operations results in the tableau shown in Table 5. Note that the corresponding basic variables are  $\beta^{(2)} = \{1, 2, 7\}$  and non-basic variables  $\pi^{(2)} = \{3, 4, 5, 6\}$ , with basic solution  $\mathbf{x}^{(2)} = [0, 0, 0, 0, 0, 0, 1]$  and  $z^{(2)} = 0$ .

1	0	\$\frac{8}{25}\$	-84	-12	8	0	0	0
0	1	\$\frac{3}{500}\$	-\$\frac{1}{2}\$	-\$\frac{1}{15}\$	\$\frac{1}{30}\$	0	0	0
0	0	1	0	0	0	1	0	1
0	0	-\$\frac{2}{25}\$	18	1	1	0	1	0

Table 5: Tableau for the LP in (2), after trading  $x_2$  with  $x_6$ .

Next, we select  $x_3$  as the entering variable with pivot entry  $a_{1,3} = 8/25$ . Applying row operations results in the tableau shown in Table 6. Note that the corresponding basic variables are  $\beta^{(3)} = \{2, 3, 7\}$  and non-basic variables  $\pi^{(3)} = \{1, 4, 5, 6\}$ , with basic solution  $\mathbf{x}^{(3)} = [0, 0, 0, 0, 0, 0, 1]$  and  $z^{(3)} = 0$ .

\$\frac{25}{8}\$	0	1	-\$\frac{525}{2}\$	-\$\frac{75}{2}\$	25	0	0	0
-\$\frac{1}{160}\$	1	0	\$\frac{1}{2}\$	\$\frac{1}{120}\$	-\$\frac{1}{60}\$	0	0	0
-\$\frac{25}{8}\$	0	0	\$\frac{525}{2}\$	\$\frac{75}{2}\$	-25	1	0	1
\$\frac{1}{4}\$	0	0	-3	-2	3	0	1	0

Table 6: Tableau for the LP in (2), after trading  $x_3$  with  $x_1$ .

Next, we select  $x_4$  as the entering variable with pivot entry  $a_{2,4} = \frac{1}{40}$ . Applying row operations results in the tableau shown in Table 7. Note that the corresponding basic variables are  $\beta^{(4)} = \{3, 4, 7\}$  and non-basic variables  $\pi^{(4)} = \{1, 2, 5, 6\}$ , with basic solution  $\mathbf{x}^{(4)} = [0, 0, 0, 0, 0, 0, 1]$  and  $z^{(4)} = 0$ .

Next, we select  $x_5$  as the entering variable with pivot entry  $a_{1,5} = 50$ . Applying row operations results in the tableau shown in Table 8. Note that the corresponding basic variables are  $\beta^{(5)} = \{4, 5, 7\}$  and non-basic variables  $\pi^{(5)} = \{1, 2, 3, 6\}$ , with basic solution  $\mathbf{x}^{(5)} = [0, 0, 0, 0, 0, 0, 1]$  and  $z^{(5)} = 0$ .

Next, we select  $x_6$  as the entering variable with pivot entry  $a_{2,6} = 1/3$ . Applying row operations results in the tableau shown in Table 9. Note that the corresponding basic variables are  $\beta^{(5)} = \{5, 6, 7\}$  and non-basic variables  $\pi^{(5)} = \{1, 2, 3, 4\}$ , with basic solution

$-\frac{125}{2}$	10500	1	0	50	-150	0	0	0
$-\frac{1}{4}$	40	0	1	$\frac{1}{3}$	$-\frac{2}{3}$	0	0	0
$\frac{125}{2}$	-10500	0	0	-50	150	1	0	1
$-\frac{1}{2}$	120	0	0	-1	1	0	1	0

Table 7: Tableau for the LP in (2), after trading  $x_4$  with  $x_2$ .

$-\frac{5}{4}$	210	$\frac{1}{50}$	0	1	-3	0	0	0
$\frac{1}{6}$	-30	$-\frac{1}{150}$	1	0	$\frac{1}{3}$	0	0	0
0	0	1	0	0	0	1	0	1
$-\frac{7}{4}$	330	$\frac{1}{50}$	0	0	-2	0	1	0

Table 8: Tableau for the LP in (2), after trading  $x_5$  with  $x_3$ .

$\mathbf{x}^{(6)} = [0, 0, 0, 0, 0, 0, 1]$  and  $z^{(6)} = 0$ .

$\frac{1}{4}$	-60	$-\frac{1}{25}$	9	1	0	0	0	0
$\frac{1}{2}$	-90	$-\frac{1}{50}$	3	0	1	0	0	0
0	0	1	0	0	0	1	0	1
$-\frac{3}{4}$	150	$-\frac{1}{50}$	6	0	0	0	1	0

Table 9: Tableau for the LP in (2), after trading  $x_6$  with  $x_4$ .

### 3 The Fundamental Theorem of Linear Programming

Now, we are ready to state the fundamental theorem of linear optimization.

**Theorem 1.** *Let  $P$  be an LOP in standard form. Then,*

- $P$  is either infeasible, unbounded, or it has a maximum.*
- If  $P$  has a feasible solution, then it has a feasible tableau.*
- If  $P$  has an optimal solution, then it has a optimal tableau.*